Lockheed Martin Tax Strategy Statement (United Kingdom)

In compliance with paragraph 19(2) and paragraph 22(2) of schedule 19 of the Finance Act 2016, Lockheed Martin UK Holdings Limited ("LM UK Holdings") is publishing its tax strategy for the year ending December 31, 2026. This publication covers LM UK Holdings and its directly and indirectly held UK subsidiaries. This publication also covers other UK subsidiaries of Lockheed Martin Corporation that are not held directly or indirectly through LM UK Holdings. These entities are Composite Technology Holding Company Limited and Composite Technology Limited, and registered UK branches of each of Lockheed Martin Global, Inc., and Lockheed Martin Overseas Services Corporation.

Lockheed Martin Corporation ("Lockheed Martin") is a publicly traded US corporation and is the common parent of all UK subsidiaries covered by this publication. Lockheed Martin is a global security and aerospace company principally engaged in the research, design, development, manufacture, integration, and maintenance of advanced technology systems, products, and services.

Tax risk management and governance

Lockheed Martin and all of its subsidiaries, including its UK subsidiaries, conduct all of their business with honesty and integrity. Our policies, including policies governing our international operations and tax matters, are aimed at ensuring our compliance with all applicable UK and non-UK laws. Such policies are set by Lockheed Martin's Chief Executive Officer and Chief Financial Officer, with oversight for the global tax function and implementation of tax-related policies and procedures led by Lockheed Martin's Vice President, Treasurer and Chief Tax Officer. Tax matters in the UK are managed by the UK-designated Senior Accounting Officer, in concert with the Vice President, Treasurer and Chief Tax Officer. In operating our tax management and governance processes, Lockheed Martin has a low tolerance for tax risk. We are committed to compliance with the laws of all jurisdictions in which we and our subsidiaries operate (except where these laws are contrary to U.S. law such as U.S. anti-boycott laws) and to payment of all relevant taxes in accordance with applicable laws and regulations.

Tax planning and acceptable tax risk

Given our business is heavily regulated and our customer base is principally governmental entities, we work to deserve and maintain our reputation as a compliant contractor, including with respect to tax laws. As a result, we strive at all times to be fully aware of the tax implications of the commercial and governmental transactions we are considering. This understanding allows us to carry out such transactions in the most tax-efficient manner, but not in a manner that exposes Lockheed Martin or any member of the group to undue tax risk.

Relationship with HMRC

Our UK subsidiaries engage with HMRC openly and constructively, based on mutual trust, transparency, and co-operative compliance. The relationship is overseen by the UK-designated Senior Accounting Officer, with support from the UK business area finance teams and in concert with Lockheed Martin's Vice President, Treasurer and Chief Tax Officer. Our open approach with HMRC assists in our aim to pay all relevant taxes in accordance with applicable laws and regulations, while ensuring that we maintain a transparent working relationship with HMRC. Where appropriate and possible, we engage with HMRC in real time on areas of material uncertainty so that we can minimize our tax risk and provide maximum certainty for our tax positions and filings.